CENTRAL BEDFORDSHIRE COUNCIL

At a meeting of the **COUNCIL** held in the Council Chamber, Priory House, Monks Walk, Shefford on Thursday, 21 May 2015.

PRESENT

Cllr Ms C Maudlin (Chairman) Cllr D Bowater (Vice-Chairman)

Clirs	Mrs A Barker R D Berry M C Blair A D Brown Mrs C F Chapman MBE J Chatterley Mrs S Clark K M Collins N B Costin I Dalgarno S Dixon Mrs A L Dodwell P Downing P A Duckett K Ferguson F Firth Mrs J Freeman	Cllrs	C C Gomm Mrs S A Goodchild Ms A M W Graham Mrs D B Gurney C Hegley P Hollick J G Jamieson K Janes R W Johnstone J Kane D J Lawrence Mrs J G Lawrence K C Matthews D McVicar R Morris T Nicols G Perham	Cllrs	J A G Saunders D Shelvey I Shingler P Smith B J Spurr R C Stay T Stock G Tubb A M Turner M A G Versallion B Walker N Warren B Wells R D Wenham J N Young A Zerny
	Mrs J Freeman E Ghent		G Pernam B Saunders		

Apologies for Absence

Cllrs	L Birt	Cllrs	A Ryan	Cllr	T Woodward
	M R Jones		T Swain		

Officers:	Mr R Carr	_	Chief Executive
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Mrs M Clay – Chief Legal and Democratic

Services Officer

Mr M Coiffait – Director of Community Services

Mr S Conaway – Chief Information Officer
Mrs S Harrison – Director of Children's Services
Mrs S Hobbs – Committee Services Officer
Mr J Longhurst – Director of Regeneration and

Business

Mrs J Ogley – Director of Social Care, Health and

Housing

Ms M Peaston – Committee Services Manager

Mr C Warboys – Chief Finance Officer

PRAYERS

Prayers were taken by Father Frank, the Chairman's Chaplain.

C/15/1. **Election of Chairman 2015/16**

Before inviting nominations for the role of Chairman for 2015/16, Councillor Maudlin took the opportunity to summarise her experience in office during 2014/15. She placed on record her thanks to the Vice-Chairman, the Chairman's Personal Assistant, the Monitoring Officer, Committee Services, her mother and her partner for their support during the year.

The Chairman's chosen charity for 2014/15 had been the Alzheimer's Society and Councillor Maudlin announced that she had raised nearly £24,000 for this charity with the support of her friends and family, Councillors and employees. In particular she thanked Judith Wong, Julie Welsted and Rechelle Graham for their help with the fund raising.

The Chairman invited nominations for the office of Chairman of the Council for the municipal year 2015/16. Councillor David Bowater was duly proposed and seconded. There were no other nominations.

RESOLVED

that Councillor Bowater be elected to the office of Chairman of the Council for the municipal year 2015/16.

Councillor Bowater then read out and signed the Declaration of Acceptance of Office.

The newly-elected Chairman thanked Members for their support in electing him as Chairman.

It was moved, seconded and

RESOLVED

to place on record the Council's sincere thanks for the services rendered by Councillor Caroline Maudlin, the out-going Chairman, in the discharge of the important and exacting duties of the office over the period from 18 April 2013 to 21 May 2015.

Councillor Maudlin was then presented with a certificate.

C/15/2. Election of Vice-Chairman 2015/16

The Chairman invited nominations for the office of Vice-Chairman of the Council for the municipal year 2015/16. Councillor Mrs Fiona Chapman was duly proposed and seconded. There were no other nominations.

RESOLVED

that Councillor Mrs Chapman be elected to the office of Vice-Chairman of the Council for the municipal year 2015/16.

Councillor Mrs Chapman then read out and signed the Declaration of Acceptance of Office.

Thereafter the newly-elected Vice-Chairman thanked Members for their support in electing her as Vice-Chairman.

C/15/3. Election of Leader of the Council for 2015 - 2019

The Chairman invited nominations for the Leader of the Council for the period up to the first post-election annual meeting in May 2019. Councillor James Jamieson was duly proposed and seconded. There were no other nominations.

RESOLVED

that Councillor Jamieson be elected as Leader of the Council for 2015 to the day of the first post-election Annual Council meeting in May 2019.

C/15/4. Minutes

RESOLVED

that the minutes of the meeting held on 9 April 2015 be confirmed and signed by the Chairman as a correct record, subject to the inclusion of Mrs Mustoe's name under minute C/14/87, where the Leader paid tribute to those Members who were not standing for re-election.

C/15/5. **Members' Interests**

Councillor Bowater declared a personal interest in item 13 'Appointment of CBC Employer Representative to Pension Fund Board' as he had been appointed as the representative for Leighton Linslade Town Council. He was present during this item.

C/15/6. Chairman's Announcements and Communications

The Chairman announced that Councillor Woodward was now out of hospital and on behalf of the Council wished him a speedy recovery.

The Chairman spoke of his childhood and what had led him to go on to become a Councillor and be involved in public service. Councillor Bowater announced that his chosen charities for 2015/16 would be Multiple Sclerosis Bedfordshire and in honour of former Councillors Tony Green and Alan Shadbolt, who had passed away due to diabetic related illnesses, Diabetes UK.

C/15/7. Leader of the Council's Announcements and Communications

The Leader deferred his announcements to item 11 'Composition of the Executive and Scheme of Delegation of Executive Functions'.

C/15/8. Questions, Statements and Deputations

There was no public participation.

C/15/9. Appointment of Members to Committees

The Council considered a report outlining the requirements for Member appointments to committees and other Council bodies, including taking account of political proportionality.

RESOLVED

- 1. that the Council confirms for the municipal year 2015/16:
 - (a) the structure, size and terms of reference of the committees, sub-committees and joint committees set out in sections D1, E2 and J2 of the Council's constitution; and
 - (b) the allocation of seats and substitutes to these and other bodies, as listed in Appendix A to the report, in accordance with the political balance rules where they apply.
- 2. that the appointment of individual Members and substitutes to committees and other bodies be approved in accordance with the nominations submitted by the political groups, as attached at Appendix A to the minutes;
- 3. that the appointment of the Members to the Central Bedfordshire Health and Wellbeing Board, including at least one member of the Council nominated by the Leader, be approved as attached at Appendix B to the minutes;
- 4. that the appointment of the Chairmen and Vice-Chairmen of committees for the municipal year 2015/16 be approved in accordance with nominations as set out at Appendix C to the minutes;

- 5. to note that the following persons had been appointed to the Children's Services Overview and Scrutiny Committee as co-opted members with voting rights on education matters for the period May 2015 to the Annual Council Meeting in May 2019:
 - (a) Frances Image, Roman Catholic Diocesan representative
 - (b) David Morton, Church of England Diocesan representative
 - (c) Stephen Court, School Parent Governor representative
 - (d) Gillian Deans, School Parent Governor representative
 - (e) Emily Rowlands, School Parent Governor representative.

C/15/10. Composition of the Executive and Scheme of Delegation of Executive Functions

The Council considered a report from the Leader of the Council setting out the composition of the Executive for 2015/16, including the names of the Councillors appointed to the Executive. The report also confirmed that the Scheme of Delegation of Executive functions was set out at Part C3 of the Council's Constitution.

The Leader highlighted some of the achievements over the last four years, including the freeze on Council Tax, and maintaining and improving services. He concluded that there was still work to be done within the context of the ongoing financial pressures, demographic change and the growth agenda. Due to this he had changed the composition of the Executive to focus on the key areas.

RESOLVED

- 1. that Councillor Carole Hegley be designated Lead Member for Children's Services;
- 2. that the composition of the Executive and the allocation of portfolios, as attached at Appendix D to the minutes, be noted; and
- 3. that the scheme of delegation of Executive functions, as set out at Part C3 of the Council's Constitution, be noted.

C/15/11. Appointments to the Police and Crime Panel and the Bedfordshire Fire and Rescue Service 2015

The Council considered a report outlining the requirement for Member appointments to the Bedfordshire Police and Crime Panel and the Bedfordshire Fire and Rescue Service until the annual meeting in 2019.

RESOLVED

- 1. that this Council's appointments to the Bedfordshire Police and Crime Panel be:
 - Councillor Fiona Chapman
 - Councillor Amanda Dodwell
 - Councillor Paul Downing
 - Councillor Peter Hollick
- 2. that these appointments remain in place, unless any resignation from the Police and Crime Panel was notified to the Monitoring Officer, until the annual meeting of the Council in 2019;
- 3. that this Council's appointments to the Bedfordshire Fire and Rescue Service be:
 - Councillor Tony Brown
 - Councillor Fiona Chapman
 - Councillor John Chatterley
 - Councillor Paul Downing
 - Councillor David McVicar
- 4. that these appointments remain in place, unless any resignation from the Fire and Rescue Service was notified to the Monitoring Officer, until the annual meeting of the Council in 2019.

C/15/12. Appointment of Employer Representative to Pension Fund Board

The Council considered a report that set out the requirement to appoint an employer representative on the Pension Fund Board. This Board was being put in place to carry out scrutiny of the Pension Fund Committee.

RESOLVED

to appoint Councillor James Jamieson to be this Council's employer representative on the Pension Fund Board for the ensuing 4-year period.

C/15/13. Appointments to Outside Bodies

The Council considered a report that outlined the process for appointments to the schedule of outside bodies.

RESOLVED

1. that the schedule of outside bodies to which Council appointments might be made, attached at Appendix A to the report, be noted pending further consultation with Group Leaders;

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- 2. that the Monitoring Officer be authorised, in consultation with Group Leaders, to approve the final schedule of outside bodies, to make the necessary appointments to them and to inform the Members and organisations concerned;
- 3. that existing appointments be extended until 11 September 2015 or until fresh appointments are made, whichever is the earlier, while the representatives appointed in May 2011 continue to be Central Bedfordshire Council Members.

(Note: The meeting commenced at 6.30 p.m. and		p.m. and concluded at 7.10 p.m.)
		Chairman
		Datad



NOMINATIONS FOR MEMBERSHIP OF COMMITTEES 2015/16

PROPORTIONAL BODIES		
A1. 'Ordinary' Committees	Councillors	
Corporate Resources Overview & Scrutiny Committee (9 members + 5 substitutes)	Cllr Fiona Chapman (C) Cllr John Chatterley (C) Cllr Paul Duckett (C) Cllr Ken Ferguson (C) Cllr Roy Johnstone (C) Cllr John Kane (C) Cllr David McVicar (C) Cllr Tony Swain (L) Cllr Nigel Warren (C) Substitutes Cllr Angela Barker (C) Cllr Charles Gomm (C) Cllr Antonia Ryan (L) Cllr Ben Walker (C) Cllr Tim Woodward (C)	
Children's Services Overview & Scrutiny Committee (10 members + 6 substitutes)	Cllr Angela Barker (C) Cllr Paul Duckett (C) Cllr Ken Ferguson (C) Cllr Jeannette Freeman (C) Cllr Peter Hollick (C) Cllr David McVicar (C) Cllr Antonia Ryan (L) Cllr Tracey Stock (C) Cllr Gary Tubb (C) Cllr Ben Walker (C) Substitutes Cllr David Bowater (C) Cllr John Chatterley (C) Cllr Brian Saunders (C) Cllr Peter Smith (C) Cllr Tony Swain (L)	

Social Care, Health & Housing Overview & Scrutiny Committee (9 members + 5 substitutes)	Cllr Norman Costin (C) Cllr Paul Downing (C) Cllr Paul Duckett (C) Cllr Eugene Ghent (C) Cllr Susan Goodchild (LD) Cllr Charles Gomm (C) Cllr Doreen Gurney (C) Cllr Peter Hollick (C) Cllr Gordon Perham (C)
	Substitutes Cllr Angela Barker (C) Cllr Ken Ferguson (C) Cllr Alison Graham (I) (for Cllr Goodchild) Cllr Brian Saunders (C) Cllr Tracey Stock (C)
Sustainable Communities Overview & Scrutiny Committee (9 members + 5 substitutes)	Cllr David Bowater (C) Cllr Frank Firth (C) Cllr Charles Gomm (C) Cllr Alison Graham (I) Cllr John Kane (C) Cllr Ken Matthews (C) Cllr David McVicar (C) Cllr Robert Morris (C) Cllr Brian Saunders (C)
	Substitutes Cllr Peter Hollick (C) Cllr Roy Johnstone (C) Cllr Tom Nicols (C) Cllr David Shelvey (C) Cllr Ian Shingler (I)
Audit (7 members + 4 substitutes)	Cllr Mike Blair (C) Cllr David Bowater (C) Cllr Paul Downing (C) Cllr David Lawrence (C) Cllr Robert Morris (C) Cllr David Shelvey (C) Cllr Adam Zerny (I)
	Substitutes Cllr Norman Costin (C) Cllr Frank Firth (C) Cllr Alison Graham (I) Cllr Jane Lawrence (C)

Development Management Committee (13 members + 7 substitutes)	Cllr Ray Berry (C) Cllr Mike Blair (C) Cllr Tony Brown (C) Cllr Sue Clark (C) Cllr Kevin Collins (C) Cllr Steven Dixon (C) Cllr Eugene Ghent (C) Cllr Ken Janes (C) Cllr Roy Johnstone (C) Cllr Ken Matthews (C) Cllr Tom Nicols (C) Cllr Ian Shingler (I) Cllr Nigel Young (C)
	Substitutes Cllr David Bowater (C) Cllr Fiona Chapman (C) Cllr Ian Dalgarno (C) Cllr Alison Graham (I) Cllr Caroline Maudlin (C) Cllr Peter Smith (C) Cllr Brian Spurr (C)
General Purposes (12 members + 7 substitutes)	Cllr Lewis Birt (C) Cllr Fiona Chapman (C) Cllr Peter Hollick (C) Cllr James Jamieson (C) Cllr Maurice Jones (C) Cllr Jane Lawrence (C) Cllr Ken Matthews (C) Cllr Gordon Perham (C) Cllr Mark Versallion (C) Cllr Nigel Warren (C) Cllr Budge Wells (C) Cllr Adam Zerny (I) Substitutes Cllr David Bowater (C) Cllr Norman Costin (C) Cllr Alison Graham (I) Cllr David Lawrence (C) Cllr Brian Saunders (C) Cllr Tracey Stock (C) Cllr Nigel Young (C)

Licensing (12 members + 7 substitutes)	Cllr Angela Barker (C) Cllr John Chatterley (C) Cllr Kevin Collins (C) Cllr Amanda Dodwell (C) Cllr Frank Firth (C) Cllr Ken Janes (C) Cllr Tom Nicols (C) Cllr Ian Shingler (I) Cllr Peter Smith (C) Cllr Tony Swain (L)
	Cllr Nigel Warren (C) Cllr Richard Wenham (C)
	Substitutes Cllr Ray Berry (C) Cllr David Bowater (C) Cllr Steven Dixon (C) Cllr Paul Downing (C) Cllr Antonia Ryan (L) Cllr Tracey Stock (C) Cllr Adam Zerny (I)

A2. Joint Committee	Councillors
Wixams Joint Development Control (9 members + 6 substitutes)	Cllr Angela Barker (C) Cllr Mike Blair (C) Cllr Fiona Chapman (C) Cllr Sue Clark (C) Cllr Paul Downing (C) Cllr James Jamieson (C) Cllr Ken Matthews (C) Cll Ian Shingler (I) Cllr Nigel Young (C)

A3. Other Council Bodies	Councillors
Appeals Panel (9 members + 5 substitutes)	Cllr Lewis Birt (C) Cllr Fiona Chapman (C) Cllr Norman Costin (C) Cllr Ian Dalgarno (C) Cllr Frank Firth (C) Cllr Peter Hollick (C) Cllr Ken Matthews (C) Cllr Tony Swain (L) Cllr Richard Wenham (C) Substitutes Cllr Angela Barker (C) Cllr Steven Dixon (C) Cllr Antonia Ryan (L) Cllr Mark Versallion (C) Cllr Nigel Young (C)
Corporate Parenting Panel (8 members + 5 substitutes)	Cllr Angela Barker (C) Cllr Norman Costin (C) Cllr Amanda Dodwell (C) Cllr Susan Goodchild (LD) Cllr Carole Hegley (C) Cllr Tracey Stock (C) Cllr Mark Versallion (C) Cllr Budge Wells (C) Substitutes Cllr David Bowater (C) Cllr Ian Dalgarno (C) Cllr Jeannette Freeman (C) Cllr Ken Janes (C) One drawn from the list of substitutes above for Cllr Susan Goodchild
Standing Advisory Council for Religious Education (SACRE) (5 members + 3 substitutes)	Cllr Angela Barker (C) Cllr Frank Firth (C) Cllr Charles Gomm (C) Cllr Doreen Gurney (C) Cllr Antonia Ryan (L) Substitutes Cllr Mark Versallion (C) Cllr David Shelvey (C) Cllr Tony Swain (L)

B. NON-PROPORTIONAL BODIES			
B1. Other Committees and Sub- Committees	Councillors		
Licensing Sub-Committee (3 members drawn from the pool of the Licensing Committee)	Cllr Angela Barker (C) Cllr John Chatterley (C) Cllr Kevin Collins (C) Cllr Amanda Dodwell (C) Cllr Frank Firth (C) Cllr Ken Janes (C) Cllr Tom Nicols (C) Cllr I Shingler (I) Cllr Peter Smith (C) Cllr Tony Swain (L) Cllr Nigel Warren (C) Cllr Richard Wenham (C)		

B2. Joint Committees	Councillors
Dunstable Joint Committee (5 members)	Cllr Eugene Ghent (C) Cllr Carole Hegley (C) Cllr Peter Hollick (C) Cllr David McVicar (C) Cllr Nigel Young (C)
Houghton Regis Partnership Committee (4 members)	Cllr Susan Goodchild (LD) Cllr John Kane (C) Cllr Antonia Ryan (L) Cllr Tony Swain (L)
Leighton-Linslade Partnership Committee (5 members)	Cllr David Bowater (C) Cllr Gordon Perham (C) Cllr Brian Spurr (C) Cllr Gary Tubb (C) Cllr Ben Walker (C)
Biggleswade Joint Committee (4 members + 2 subs)	Cllr Maurice Jones (C) Cllr David Lawrence (C) Cllr Jane Lawrence (C) Cllr Tim Woodward (C) Substitutes Cllr James Jamieson (C) Cllr Richard Wenham (C)

B3. Other Panels and Informal Bodies	Councillors
Joint Adoption Panel (1 member)	Cllr Angela Barker (C)
Fostering and Permanence Panel (1 member)	Clir Amanda Dodwell (C)

Appendix B

Health and Wellbeing Board Nominations and Membership

This body is not required to be politically proportionate.

The Terms of Reference of the Health and Wellbeing Board, in accordance with the Health and Social Care Act 2012, provide for the following membership:

Nominations (must be at least one) by the Leader of the Council for appointment to the Central Bedfordshire Health and Wellbeing Board, in accordance with the Health and Social Care Act 2012, s194.	 Cllr Maurice Jones, Deputy Leader and Executive Member for Health Cllr Carole Hegley, Executive Member for Social Care and Housing Cllr Mark Versallion, Executive Member for Education and Skills
Members of the Board who are officers of Central Bedfordshire Council, statutorily required by reason of their office	 Director of Adult Social Services, Central Bedfordshire Council (Julie Ogley) Director of Children's Services, Central Bedfordshire Council (Sue Harrison) Director of Public Health, Central Bedfordshire Council (Muriel Scott)
Representative from Healthwatch, statutorily required	Robin Smith, Chairman of Healthwatch Central Bedfordshire
Representatives from the Bedfordshire Clinical Commissioning Group, statutorily required	 Andrew Moore, Chief Operating Officer Nick Robinson, Accountable Officer Dr Judy Baxter, Clinical Director
Such other persons, or representatives of such other persons, as the Council thinks appropriate	 Richard Carr, Chief Executive, Central Bedfordshire Council Chris Ford, Finance Director, Hertfordshire & South Midlands Area Team, NHS England Marcel Coiffait, Director of Community Services, Central Bedfordshire Council (non-voting observer)

Appendix C

NOMINATIONS FOR CHAIRMANSHIP / VICE-CHAIRMANSHIP OF STANDING COMMITTEES 2015/16

Committee	Chairman	Vice-Chairman
Corporate Resources Overview & Scrutiny	Cllr Paul Duckett	Cllr John Chatterley
Children's Services Overview & Scrutiny	Cllr Angela Barker	Cllr Gary Tubb
Social Care, Health & Housing Overview & Scrutiny	Cllr Peter Hollick	Cllr Eugene Ghent
Sustainable Communities Overview & Scrutiny	Cllr David McVicar	Cllr Brian Saunders
Audit	Cllr Mike Blair	Cllr David Bowater
Development Management	Cllr Ken Matthews	Cllr Ray Berry
General Purposes	Cllr Jane Lawrence	Cllr Gordon Perham
Licensing	Cllr Tom Nicols	Cllr Nigel Warren
Central Bedfordshire Health and Wellbeing Board	Cllr Maurice Jones	To be appointed by the Board at its first meeting

COMPOSITION OF THE EXECUTIVE

Members of the Executive	Deputies to Members of the Executive	Responsibility	Director
Leader Cllr James Jamieson		 Vision & Strategy External Relations National, Regional and Sub Regional Partnerships Overview and Scrutiny policy Communications and Corporate Reputation Emergency Planning and Business Continuity Planning 	Richard Carr, Chief Executive Deb Broadbent-Clarke, Director of Improvement and Corporate Services Melanie Clay, Monitoring Officer
Deputy Leader and Executive Member for Health Cllr Maurice Jones		 Health Strategy & Integration NHS Liaison Improving health & wellbeing of Central Bedfordshire Public Health Services Health and Well-being Board 	Sue Harrison, Director of Children's Services Julie Ogley, Director of Social Care, Health and Housing Muriel Scott, Director of Public Health

Members of the Executive	Deputies to Members of the Executive	Responsibility	Director
Executive Member for Education and skills Cllr Mark Versallion	Cllr lan Dalgarno	 Schools support Educational Standards & Achievement School organisation Understanding business' skills requirements Adult learning and skills NEETs Strategy Schools Capital Programme 	Sue Harrison, Director of Children's Services Jason Longhurst, Director of Regeneration and Business Support
Executive Member for Social Care and Housing Clir Carole Hegley	Cllr Amanda Dodwell (including Community Safety) A.N. OTHER	 Statutory Lead Member for Children's Services Adult Social Care Services Child Protection/Children in Need Adoption & Fostering Early Years & Child Care Children and Young People's Engagement Looked-After Children & Young People Leaving Care Integrated Youth Services Family Support Independent Living & Direct Payments Carers' Support Adult Protection Adult Health Improvement & Housing Services and Operational Policies including Housing Needs Assessment Homelessness 	Julie Ogley, Director of Social Care, Health and Housing Muriel Scott, Director of Public Health Sue Harrison, Director of Children's Services

Members of the Executive	Deputies to Members of the Executive	Responsibility	Director
		 Supporting People, Special Needs Housing Housing Stock Management 	
Executive Member for Regeneration Cllr Nigel Young	Cllr Sue Clark	 Planning and Development Strategy Housing Strategy and RSL liaison Development Management Economic Development and Physical Regeneration Business Growth, Inward Investment and Employment Building Control Environment and Climate Change Transport Strategy 	Jason Longhurst, Director of Regeneration and Business Support Julie Ogley, Director of Social Care, Health and Housing
Executive Member for Community Services Cllr Brian Spurr	Cllr Budge Wells Cllr Anthony Brown (including Transport Strategy)	 Community Safety and Public Protection Waste Management Highways & Transportation Leisure, Sport and Recreation Libraries, Museums and Culture Countryside Access and Archives LTP Delivery 	Marcel Coiffait, Director of Community Services

Members of the Executive	Deputies to Members of the Executive	Responsibility	Director
Executive Member for Corporate resources Cllr Richard Wenham	Cllr Kevin Collins Cllr Steven Dixon (Assets)	 Corporate Performance Management Diversity & Social Cohesion Customer Relations Efficiencies Programme Medium Term Financial Plan Annual Revenue Budgets Capital Investment Treasury Management Budget Monitoring & Financial Performance Financial Control Revenues and Benefits Human Resources, Learning and Development Legal Services, Committee Services, Democratic Services Property and Asset Management Corporate Procurement Audit ICT Customer Services Coroner and Registrars 	Richard Carr, Chief Executive Deb Broadbent-Clarke, Director of Improvement and Corporate Services Charles Warboys Chief Finance Officer

Executive Member for Stronger Communities Cllr Andrew Turner	Cllr Caroline Maudlin	 Town and Parish councils Volunteering Community resilience Community engagement Consultation & Engagement Member Development 	Marcel Coiffait, Director of Community Services Julie Ogley, Director of Social Care, Health and Housing
			Jason Longhurst, Director of Regeneration and Business Support Sue Harrison, Director of Children's Services Deb Broadbent-Clarke, Director of Improvement and Corporate Services Muriel Scott, Director of Public Health